



Robert Butler  
Lloyd W Aubry Co., Inc  
2148 Dunn Road  
Hayward, California 94545

September 15, 2010

Dear Mr. Robert Butler,

On behalf of Areva Solar and the entire Kimberlina Solar Facility Construction Management Team, We would like to take this opportunity to publicly and formally thank Lloyd W Aubry Co. for an outstanding job constructing Areva's Solar Steam Generator #4 (SSG 4), located at 16094 Driver Road in Bakersfield California from 26 April thru 31 August 2010.

Lloyd Aubry was instrumental to the success of SSG 4 in several ways bringing knowledge and expertise to the project. Lloyd Aubry's supervision and craft assigned to this project consistently worked safely and at a high level of productivity.

We would also like to especially thank job superintendent Joe Lawrence for his dedication to the job, willingness to succeed, and professionalism towards Areva's construction personnel and all who visited the jobsite and witnessed the project during construction. Mr. Lawrence carried himself in a manner that was both very professional and knowledgeable. His ability to learn and understand our construction and erection instructions along with a great attitude, kept his men informed and fully engaged in helping us reach our goals with project schedule and cost.

The project encountered structural material setbacks that created several obstacles and challenges. These obstacles and challenges were met head on by Joe and his men and the end result was a very successful, properly erected and safely executed project. This was the real value that Lloyd Aubry brought to our project.

Lloyd W Aubry Co. met and exceeded our expectations in every way and for that, please accept our most sincere thank you for a job and project very well done.

Very Respectfully,

A handwritten signature in black ink, appearing to read 'JB Smith'.

JB Smith  
Construction Project Manager  
Areva Solar

A handwritten signature in black ink, appearing to read 'Sam McIntosh'.

Sam McIntosh  
SVP Construction and Operations  
Areva Solar

**AREVA Solar**

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